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On behalf of countless hospitals across the country including those signed below, we urge the Administration to continue supporting the Medicaid Directed Payment Program (DPP). The DPP is a crucial initiative that ensures hospitals can sustain access to care for our most vulnerable populations. We, as hospitals, are facing mounting financial pressures due to chronic underpayment from Medicaid and Medicare for patient care, as well as commercial insurers failing to fully honor contracted rates. The DPP helps bridge the gap between costs and reimbursement, allowing hospitals to continue providing essential services, particularly in rural and underserved communities that treat a higher proportion of Medicaid patients.

States utilize legislatively approved and compliant provider assessments and other resources to fund all or a portion of their DPPs, which are distributed as sustaining payments directly to hospitals. Without these supplemental payments, the below-cost reimbursement from Medicaid would force our hospitals to immediately consider reducing services or closing locations, jeopardizing healthcare access for millions of patients.

Hospitals supported by DPPs are already providing billions of dollars in uncompensated care each year, delivering critical services such as emergency care, maternal health, behavioral health, and specialized treatments like oncology and cardiology. Any disruption to the DPP program would have immediate and devastating consequences for both hospital operations and the communities we serve.

We are deeply concerned about recent proposals that would significantly reduce Medicaid directed payments, such as reducing the provider tax cap or mandating the use of the Medicare Upper Payment Limit (UPL) instead of the Average Commercial Rate (ACR). These changes would strip billions of dollars in funding from hospitals, disproportionately harming safety net and rural providers who treat a higher proportion of Medicaid patients. A shift from ACR to UPL would slash Medicaid payments by an estimated 50%. Reducing the provider tax ceiling from 6% to 5% would result in an additional 23-33% funding cut. The combined impact would be catastrophic for hospitals and the patients who rely on them.

The Trump Administration previously recognized the importance of sustaining healthcare funding through programs like the Medicaid Directed Payment Program, and we urge you to uphold this commitment by preserving the Medicaid Directed Payment Program. We ask for your leadership in working with Congress and CMS to maintain the flexibility of DPP funding mechanisms and to oppose policies that would arbitrarily limit these critical payments.

As hospitals on the front lines of patient care, we stand ready to work with your Administration on solutions that sustain Medicaid funding and ensure hospitals can continue meeting the needs of their communities. We welcome the opportunity to discuss this issue further and provide data on the direct impact of these payments on hospitals in our states.

Sincerely,

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AMBER POWELL CAO DEACONESS UNION COUNTY HOSPITAL MORGANFIELD, KY	DAVID G. FUQUA CEO MARSHALL COUNTY HOSPITAL BENTON, KY	DAVID STEITZ CEO BLUEGRASS COMMUNITY HOSPITAL VERSAILLES, KY	ROBERT DESOTELLE CEO/PRESIDENT CONTINUING CARE HOSPITAL LEXINGTON, KY

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VALERIE DALTON CEO OCEANS BEHAVIORAL HOSPITAL OF BATON ROUGE-SOUTH BATON ROUGE, LA	AMY DYSART- CREDEUR CEO OCEANS BEHAVIORAL HOSPITAL OF BROUSSARD BROUSSARD, LA	CHRISTY TRAMMEL CEO OCEANS BEHAVIORAL HOSPITAL OF DERIDDER DERIDDER, LA	ALLEN MCCARTNEY CEO OCEANS BEHAVIORAL HOSPITAL OF NEW ORLEANS- BELLEMEADE GRETNA, LA
ALLEN MCCARTNEY CEO OCEANS BEHAVIORAL HOSPITAL OF GREATER NEW ORLEANS-KENNER KENNER, LA	RENE RAGAS CEO WOMAN'S HOSPITAL BATON ROUGE, LA	ELMORE PATTERSON CEO MOREHOUSE PARISH HOSPITAL BASTROP, LA	ALLEN MCCARTNEY CEO OCEANS BEHAVIORAL HOSPITAL OF NEW ORLEANS-MARRERO MARRERO, LA
STUART ARCHER, FACHE CEO OCEANS BEHAVIORAL HOSPITAL OF HAMMOND HAMMOND, LA	MISTY KELLY CEO OCEANS BEHAVIORAL HOSPITAL OF LAKE CHARLES LAKE CHARLES, LA	LEE EDGE CEO LOUISIANA BEHAVIORAL HEALTH SHREVEPORT, LA	CAYLE GUILLORY CEO OCEANS BEHAVIORAL HOSPITAL OF OPELOUSAS OPELOUSAS, LA
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EJ KUIPER PRESIDENT & CEO FRANCISCAN MISSIONARIES OF OTHER LADY HEALTH SYSTEM BATON ROUGE, LA	ANDRE ROBICHAUX HOSPITAL CEO COMPASS BEHAVIORAL CENTER OF LAFAYETTE LAFAYETTE, LA	TINA HAYNES CHIEF EXECUTIVE OFFICER CLAIBORNE MEMORIAL MEDICAL CENTER HOMER, LA	TRACI THIBODEAUX CEO BEAUREGARD HEALTH SYSTEM DERIDDER, LA
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ANDRE K CROMWELL CEO RALEIGH OAKS BEHAVIORAL HEALTH GARNER, NC	TIMOTHY FORD CEO RANDOLPH HEALTH ASHEBORO, NC	ROBIN HODGIN INTERIM PRESIDENT AND CEO NORTHERN REGIONAL HOSPITAL MOUNT AIRY, NC	PHILIP A. GREENE, MD CEO FRYE REGIONAL MEDICAL CENTER HICKORY, NC
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SHELLY MIRATO CEO THRIVE BEHAVIORAL HOSPITAL LAS VEGAS, NV	STEVEN E. SIMPSON CEO NORTHEASTERN NEVADA REGIONAL HOSPITAL ELKO, NV	DARRIN COOK CEO HORIZON SPECIALTY HOSPITAL OF LAS VEGAS AND HENDERSON LAS VEGAS, NV	TODD P. SKLAMBERG CHIEF EXECUTIVE OFFICER SUNRISE HOSPITAL AND MEDICAL CENTER LAS VEGAS, NV
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RYAN TINGEY CEO	SUSAN K. DAVILA CEO	JONATHAN DUCKETT CEO	WILLIAM SOUTHWICK CEO
VALLEY HOSPITAL MEDICAL CENTER LAS VEGAS, NV	DESERT VIEW HOSPITAL PAHRUMP, NV	HAVEN BEHAVIORAL HOSPITAL OF DAYTON DAYTON, OH	BEHAVIORAL HEALTH CENTER AT PORTER HEALTH VILLAGE NORMAN, OK
DIANA LAQUINTA PRESIDENT ST. LUKE'S MINERS COALDALE, PA	MICHAEL A. YOUNG PRESIDENT AND CEO TEMPLE UNIVERSITY HEALTH SYSTEM PHILADELPHIA, PA	ABHI RASTOGI PRESIDENT AND CEO TEMPLE UNIVERSITY HOSPITAL PHILADELPHIA, PA	RICHARD NEWELL PRESIDENT AND CEO CHESTNUT HILL HOSPITAL PHILADELPHIA, PA
DENNIS PFLEIGER PRESIDENT ST. LUKE'S QUAKERTOWN UPPER BUCKS QUAKERTOWN, PA	LINDA J. GRASS PRESIDENT, ST LUKES EASTON CAMPUS ST LUKES EASTON CAMPUS EASTON, PA	EDWARD NAWROCKI PRESIDENT, EAST REGION AND ANDERSON CAMPUS ST. LUKE'S ANDERSON CAMPUS EASTON, PA	ANGELO PANANAS CEO HAVEN BEHAVIORAL HOSPITAL OF PHILADELPHIA PHILADELPHIA, PA
KADY SCHANEE CEO HAVEN BEHAVIORAL HOSPITAL OF EASTERN PENNSYLVANIA READING, PA	KADY SCHANE REGIONAL CEO HAVEN BEHAVIORAL HOSPITAL OF WEST CHESTER WEST CHESTER, PA	ROBERT UZZO, MD PRESIDENT AND CEO FOX CHASE CANCER CENTER PHILADELPHIA, PA	AMY WATERS MBA, MSN, RN CEO SELECT SPECIALTY HOSPITAL CAMP HILL, PA
RYAN YUHAS SENIOR DIRECTOR, GOVERNMENT RELATIONS UNIVERSITY OF PITTSBURGH MEDICAL CENTER (UPMC) HEALTH SYSTEM PITTSBURGH, PA	MARK FREEBURN CEO PENN STATE HEALTH REHABILITATION HOSPITAL HUMMELSTOWN, PA	BRETT MCCHESNEY CHIEF EXECUTIVE OFFICER HELEN M. SIMPSON REHABILITATION HOSPITAL HARRISBURG, PA	LISA HOULIHAN CHIEF NURSING OFFICER THE CHILDREN'S HOME OF PITTSBURGH PITTSBURGH, PA
PHILIP E PANDOLPH PRESIDENT & CEO MEADVILLE MEDICAL CENTER MEADVILLE, PA	JESSICA HANSFORD CHIEF EXECUTIVE OFFICER CLARION PSYCHIATRIC CENTER CLARION, PA	KENDRA A. AUCKER SVP NORTH REGION, PRESIDENT WELLSPAN EVANGELICAL COMMUNITY HOSPITAL LEWISBURG, PA	MANTHA HERSHEY PRESIDENT WELLSPAN PHILHAVEN MOUNT GRETNA WELLSPAN PHILHAVEN MOUNT GRENTA, PA

RYAN TATU CEO LANCASTER BEHAVIORAL HEALTH HOSPITAL LANCASTER, PA	WENDY N LAZO PRESIDENT ST. LUKE'S UNIVERSITY HOSPITAL - BETHLEHEM CAMPUS BETHLEHEM, PA	DONALD SEIPLE PRESIDENT ST. LUKE'S UNIVERSITY HEALTH NETWORK - MONROE CAMPUS STROUDSBURG, PA	JOHN L. NESPOLI PRESIDENT ST. LUKE'S CARBON CAMPUS LEHIGHTON, PA
WAYNE MUGRAUER PRESIDENT SAINT LUKE'S PENN FOUNDATION SELLERSVILLE, PA	MARK NORMAN PRESIDENT PENN HIGHLANDS MONVALLEY MONONGAHELA, PA	SARA F. ADORNATO CHIEF EXECUTIVE OFFICER BARNES-KASSON COUNTY HOSPITAL SUSQUEHANNA, PA	WILLIAM MOYER PRESIDENT, WEST REGION ST. LUKE'S UNIVERSITY HEALTH NETWORK ALLENTOWN, PA
JOE FRANK PRESIDENT PENN STATE HEALTH LANCASTER MEDICAL CENTER LANCASTER, PA	JOE FRANK PRESIDENT PENN STATE HEALTH ST. JOSEPH'S MEDICAL CENTER READING, PA	DON MCKENNA PRESIDENT PENN STATE HEALTH HERSHEY MEDICAL CENTER HERSHEY, PA	DEBORAH ADDO CEO PENN STATE HEALTH HERSHEY, PA
KYLE SNYDER PRESIDENT PENN STATE HEALTH HOLY SPIRIT MEDICAL CENTER CAMP HILL, PA	KYLE SNYDER PRESIDENT PENN STATE HEALTH HAMPDEN MEDICAL CENTER ENOLA, PA	JENNIFER NUSE CEO SELECT SPECIALTY HOSPITAL - ERIE ERIE, PA	LOUISE URBAN CEO SELECT SPECIALTY HOSPITAL - MCKEESPORT MCKEESPORT, PA
ADAM BECK MARKET CEO SELECT SPECIALTY HOSPITAL - CENTRAL PA, L. P. HARRISBURG, PA	LAURIE KOZOROSKY MARKET CHIEF EXECUTIVE OFFICER SELECT SPECIATLY HOSPITAL- PITTSBURGH/UPMC, INC. PITTSBURGH, PA	KERRI ANN TONONI CHIEF EXECUTIVE OFFICER SELECT SPECIALTY HOSPITAL - JOHNSTOWN JOHNSTOWN, PA	LISA SEAMAN CEO SELECT SPECIALTY HOSPITAL LAUREL HIGHLANDS LATROBE, PA
KEN DEFURIO PRESIDENT AND CEO INDEPENDENCE HEALTH SYSTEM BUTLER, PA	MICHAEL D. MAKOSKY PRESIDENT AND CEO FULTON COUNTY MEDICAL CENTER MCCONNELLSBURG, PA	STEVE FONTAINE CEO PENN HIGHLANDS HEALTHCARE DUBOIS, PA	ANGELA CANTWELL, MSN, RN CEO/MANAGING DIRECTOR FRIENDS HOSPITAL PHILADELPHIA, PA
CHRISTOPHER C. CLARK, DO, MHA PRESIDENT & CEO AHN SAINT VINCENT HOSPITAL ERIE, PA	CHRISTOPHER C. CLARK, DO, MHA PRESIDENT & CEO AHN GROVE CITY HOSPITAL GROVE CITY, PA	STACY SCHESLER CEO THE CHILDREN'S HOME OF PITTSBURGH PITTSBURGH, PA	AMY SMITH CHIEF EXECUTIVE OFFICER FOUNDATIONS BEHAVIORAL HEALTH DOYLESTOWN, PA
MELISSA DUBROW PRESIDENT WELLSPAN WAYNESBORO HOSPITAL WAYNESBORO, PA	ROXANNA GAPSTUR PRESIDENT & CEO WELLSPAN HEALTH YORK, PA	PATRICIA DONLEY PRESIDENT WELLSPAN GOOD SAMARITAN HOSPITAL LEBANON, PA	MICHAEL A. COGLIANO, SR. VP, WELLSPAN HEALTH; PRESIDENT, WELLSPAN GETTYSBURG HOSPITAL GETTYSBURG, PA

KENDRA A AUCKER PRESIDENT, WELLSPAN EVANGELICAL COMMUNITY HOSPITAL WELLSPAN EVANGELICAL COMMUNITY HOSPITAL LEWISBURG, PA	IMRAN QADEER PRESIDENT AND CEO ALLEGHENY GENERAL HOSPITAL PITTSBURGH, PA	BRIAN JOHNSON PHYSICIAN PRESIDENT, WEST PENN HOSPITAL WEST PENN HOSPITAL PITTSBURGH, PA	SHAWN PAREKH CEO PRIME ROX PHILADELPHIA, PA
JASON LIEB CEO THE MEADOWS PSYCHIATRIC CENTER CENTRE HALL, PA	HUGH C TAPPAN PRESIDENT HCA SOUTH ATLANTIC DIVISION CHARLESTON, SC	VICTORIA TINSLEY ASSISTANT ADMINISTRATOR BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	ALLISON COPPAGE ASSOCIATE VICE PRESIDENT BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC
KURT M. GAMBLA DO BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	DEE ROBINSON DIRECTOR BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	MATTHEW LOGAN, MD, MHCM PRESIDENT & CEO SELF REGIONAL HEALTHCARE GREENWOOD, SC	GAYLE RESETAR CHIEF OPERATING OFFICER TIDELANDS HEALTH MURRELLS INLET, SC
COURTNEY SMITH VP OF OPERATIONS BEAUFORT MEMORIAL HOSPITAL RIDGELAND, SC	MATT CALDWELL PRESIDENT-BON SECOURS GREENVILLE MARKET BON SECOURS ST. FRANCIS GREENVILLE, SC	JAMES O. HIOTT III CEO COLLETON MEDICAL CENTER WALTERBORO, SC	STEPHEN CHANDLER CEO SUMMERVILLE MEDICAL CENTER SUMMERVILLE, SC
DAVE HAMILL CEO HAMPTON REGIONAL VARNVILLE, SC	BREN LOWE CEO MCLEOD HEALTH CHERAW CHERAW, SC	SHAWNA H. DORAN VP OF QUALITY BEAUFORT CO. MEMORIAL HOSPITAL BEAUFORT, SC	MONICA VEHIGE HOSPITAL CEO MCLEOD HEALTH SEACOAST LITTLE RIVER, SC
PAUL NEWHOUSE PRESIDENT UNION MEDICAL CENTER UNION, SC	TONY DERRICK CNO/VP OF PATIENT SERVICES MCLEOD REGIONAL MEDICAL CENTER FLORENCE, SC	KAREN CARROLL VP PATIENT CARE SERVICES, CNO BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	HUNTER KOME CEO PRISMA HEALTH OCONEE MEMORIAL HOSPITAL AND BAPTIST EASLEY HOSPITAL SENECA, SC
LYNSEY RINI DIRECTOR, MARKET DEVELOPMENT & PHYSICIAN SERVICES BEAUFORT COUNTY MEMORIAL HOSPITAL BEAUFORT, SC	CHRISTOPHER M. KETCHIE VP PHYSICIAN SERVICES BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	KRISTIN M. MANSKE CEO GREENWOOD REGIONAL REHABILITATION HOSPITAL GREENWOOD, SC	KRISTIN M. MANSKE CEO GREENWOOD REGIONAL REHABILITATION HOSPITAL GREENWOOD, SC
BRIAN ARGO PRESIDENT AND CEO CONWAY MEDICAL CENTER CONWAY, SC	MATTHEW LITTLEJOHN DIVISION CEO MUSC - MIDLANDS COLUMBIA, SC	WALTER N BENNETT III CEO MUSC HEALTH - ORANGEBURG ORANGEBURG, SC	JOSEPH SCOTT BROOME CEO LANCASTER MEDICAL CENTER LANCASTER, SC

JOSEPH SCOTT BROOME CEO MUSC HEALTH CHESTER MEDICAL CENTER CHESTER, SC	JOHN SNOW CHIEF EXECUTIVE OFFICER NEWBERRY COUNTY MEMORIAL HOSPITAL NEWBERRY, SC	WILLIAM GORDON VP & CAO EDGEFIELD COUNTY HEALTHCARE EDGEFIELD, SC	WILLIAM GORDON VP & CAO ABBEVILLE AREA MEDICAL CENTER ABBEVILLE, SC
TODD WALKER CEO GREER MEMORIAL HOSPITAL AND PATEWOOD HOSPITAL GREER, SC	KEN MILLER SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER BEAUFORT MEMORIAL HOSPITAL BEAUFORT, SC	MATTHEW MERRIFIELD CHIEF EXECUTIVE OFFICER AIKEN REGIONAL MEDICAL CENTERS AIKEN, SC	PHILIP FEISAL PRESIDENT SPARTANBURG MEDICAL CENTER SPARTANBURG, SC
CODY BUTTS PRESIDENT CHEROKEE MEDICAL CENTER GAFFNEY, SC	JOSEPH DELEON PRESIDENT AND CEO ROPER ST. FRANCIS HEALTHCARE CHARLESTON, SC	ANNIE TROUT, RN CHIEF NURSING OFFICER PRISMA HEALTH PATEWOOD AND GREER GREENVILLE, SC	VIRGINIA JENKINS FACILITY CFO PRISMA HEALTH - PATEWOOD AND GREER HOSPITALS GREENVILLE, SC
CHRISTY MORRIS DIRECTOR OF NURSING AND CLINICAL SERVICES PRISMA HEALTH GREER, SC	RUSSELL BAXLEY PRESIDENT AND CEO BEAUFORT MEMORIAL BEAUFORT, SC	MICHAEL SCOTT MONTGOMERY HOSPITAL CEO MCLEOD HEALTH LORIS LORIS, SC	ANTHONY T. KOUSKOLEKAS PRESIDENT PELHAM MEDICAL CENTER GREER, SC
ERIC DEATON EXECUTIVE VICE PRESIDENT / COO BALLAD HEALTH JOHNSON CITY, TN	SCOTT TONGATE CEO MACON COMMUNITY HOSPITAL LAFAYETTE, TN	MATT C. SCHAEFER PRESIDENT & CEO EAST TENNESSEE CHILDREN'S HOSPITAL KNOXVILLE, TN	BILL RICH CEO NORTH KNOXVILLE MEDICAL CENTER POWELL, TN
R. MARK CAIN CEO TENNOVA LAFOLLETTE MEDICAL CENTER LAFOLLETTE, TN	TINA PRESCOTT PRESIDENT AND CHIEF EXECUTIVE OFFICER WEST TENNESSEE HEALTHCARE JACKSON, TN	SCOTT WILLIAMS CHIEF EXECUTIVE OFFICER TENNOVA NEWPORT MEDICAL CENTER NEWPORT, TN	ANDREW EMERY CHIEF EXECUTIVE OFFICER TENNOVA HEALTHCARE - CLARKSVILLE CLARKSVILLE, TN
TRENT LIND VICE PRESIDENT OF OPERATIONS COMMUNITY HEALTH SYSTEMS FRANKLIN, TN	SUSAN M. BREEDEN CEO BAPTIST MEMORIAL HOSPITAL - CARROLL COUNTY HUNTINGDON, TN	ALLISON CHASE CEO BAPTIST MEMORIAL HOSPITAL FOR WOMEN MEMPHIS, TN	LINDSAY STENCEL CEO AND ADMINISTRATOR BAPTIST MEMORIAL HOSPITAL- COLLIERVILLE COLLIERVILLE, TN
PARKER HARRIS CHIEF EXECUTIVE OFFICER BAPTIST MEMORIAL HOSPITAL- TIPTON COVINGTON, TN	JOE HORTON HARLAN ARH CEO HARLAN APPALACHIAN REGIONAL HOSPITAL NEW TAZEWELL, TN	DAVID W. MORRIS CEO LAKESIDE BEHAVIORAL HEALTH SYSTEM MEMPHIS, TN	LAUREL L. ROBERTS RN, MSN CHIEF EXECUTIVE OFFICER ROLLING HILLS HOSPITAL FRANKLIN, TN

FAHAD TAHIR MARKET CEO ASCENSION SAINT THOMAS NASHVILLE, TN	MICHAEL UGWUEKE, DHA, FACHE PRESIDENT/CEO METHODIST LE BONHEUR HEALTHCARE MEMPHIS, TN	MARILYN "BUFFY" KEY CEO COOKEVILLE REGIONAL MEDICAL CENTER COOKEVILLE, TN	DR. KEITH NORMAN VICE PRESIDENT, CHIEF GOVERNMENT RELATIONS, COMMUNITY AFFAIRS OFFICER BAPTIST MEMORIAL HEALTH CARE MEMPHIS, TN
JIM VANDERSTEEG PRESIDENT & CEO COVENANT HEALTH KNOXVILLE, TN	FAHAD TAHIR PRESIDENT AND CEO ASCENSION SAINT THOMAS NASHVILLE, TN	JAMES H. EDMONDSON CHIEF EXECUTIVE OFFICER HARDIN MEDICAL CENTER SAVANNAH, TN	CHAD CAMPBELL PRESIDENT, REGION 2 COMMUNITY HEALTH SYSTEMS FRANKLIN, TN
REGINALD COOPWOOD PRESIDENT AND CEO REGIONAL ONE HEALTH MEMPHIS, TN	MITCH EDGEWORTH PRESIDENT - HCA TRISTAR DIVISION TRISTAR HEALTH BRENTWOOD, TN	PAUL CADE VP/CEO BAPTIST MEMORIAL HOSPITAL MEMPHIS MEMPHIS, TN	JULIE SOEKORO EVP AND CFO BRADLEY MEDICAL CENTER, A VITRUVIAN HEALTH CARE SYSTEM AFFILIATE CLEVELAND, TN
JEFF MYERS PRESIDENT AND CEO, VITRUVIAN HEALTH CARE SYSTEM BRADLEY MEDICAL CENTER CLEVELAND, TN	LISA LOVELACE PRESIDENT & CEO BRADLEY MEDICAL CENTER CLEVELAND, TN	MATTHEW A GIBSON PRESIDENT AND CEO SISKIN HOSPITAL FOR PHYSICAL REHABILITATION, INC. CHATTANOOGA, TN	SCOTT M. SMITH CHIEF EXECUTIVE OFFICER, MEMPHIS MARKET SAINT FRANCIS HEALTHCARE MEMPHIS, TN
DR. KEITH GRAY PRESIDENT & CEO THE UNIVERSITY OF TENNESSEE MEDICAL CENTER KNOXVILLE, TN	JARED S. ROE CHIEF EXECUTIVE OFFICER ASCENSION SAINT THOMAS BEHAVIORAL HEALTH HOSPITAL NASHVILLE, TN	JOHN R. MCLAIN CEO STARR REGIONAL MEDICAL CENTER ATHENS, TN	ROD HARKLEROAD CEO ASCENSION SAINT THOMAS - HIGHPOINT HEALTH GALLATIN, TN
COLE STOCKTON CEO (LIFEPOINT) HIGHPOINT HEALTH RIVERVIEW & TROUSDALE WITH ASCENSION SAINT THOMAS HARTSVILLE, TN	RHEE PERRY CEO (LIFEPOINT) SOUTHERN TENNESSEE REGIONAL HEALTH SYSTEM – LAWRENCEBURG LAWRENCEBURG, TN	ADAM MARTIN CEO (LIFEPOINT) SOUTHERN TENNESSEE REGIONAL HEALTH SYSTEM – SEWANEE & WINCHESTER WINCHESTER, TN	JASON FUGLEBERG CEO (LIFEPOINT) SOUTHERN TENNESSEE REGIONAL HEALTH SYSTEM – PULASKI PULASKI, TN
JASON FUGLEBERG CEO (LIFEPOINT) SOUTHERN TENNESSEE REGIONAL HEALTH SYSTEM – PULASKI PULASKI, TN	JASON DRAPER CEO (LIFEPOINT) KNOXVILLE REHABILITATION HOSPITAL KNOXVILLE, TN	RAYMOND JOHNSON CEO (LIFEPOINT) ASCENSION SAINT THOMAS REHABILITATION HOSPITAL NASHVILLE, TN	CHRIS BARIOLA CEO (LIFEPOINT) BAPTIST MEMORIAL REHABILITATION HOSPITAL GERMANTOWN, TN

BRUCE HARTMANN SVP UNIVERSITY OF TENNESSEE MEDICAL CENTER KNOXVILLE, TN	MARTIN CHANEY MD CEO MAURY REGIONAL HEALTH COLUMBIA, TN	JIM COLEMAN JR PRESIDENT AND CEO ERLANGER HEALTH CHATTANOOGA, TN	MATT OURS DIVISIONAL VICE PRESIDENT UHS HENDERSONVILLE, TN
SKIPPER BONDURANT CEO BAPTIST MEMORIAL HOSPITAL UNION CITY UNION CITY, TN	MARK A. KELLY CHIEF EXECUTIVE OFFICER BAPTIST MEMORIAL RESTORATIVE CARE HOSPITAL MEMPHIS, TN	DARYL DOISE EXECUTIVE VP AND CHIEF DEVELOPMENT OFFICER OCEANS HEALTHCARE PLANO, TX	STACEY SANFORD CEO OCEANS BEHAVIORAL HOSPITAL OF ABILENE ABILENE, TX
SEAN T. DARDEAU, FACHE CHIEF EXECUTIVE OFFICER TEXOMA MEDICAL CENTER DENISON, TX	JASON BARRETT CEO NORTHWEST TEXAS HEALTHCARE SYSTEM AMARILLO, TX	LANCE AMES CEO SOUTH TEXAS HEALTH SYSTEM CHILDREN'S AND SOUTH TEXAS HEALTH SYSTEM EDINBURG HOSPITALS EDINBURG, TX	ANDREW WILSON CEO DOCTORS HOSPITAL OF LAREDO LAREDO, TX
LOREN FOUCH CHIEF EXECUTIVE OFFICER MILLWOOD HOSPITAL ARLINGTON, TX	HARRY LEMMING CEO GLEN OAKS HOSPITAL GREENVILLE, TX	BRENDA IVORY CEO STHS HEART MCALLEN, TX	ANDREW HEROD CHIEF EXECUTIVE OFFICER SAN MARCOS TREATMENT CENTER SAN MARCOS, TX
JESSICA BECKER CEO SOUTH TEXAS HEALTH SYSTEM EDINBURG, TX	CHRISTOPHER ZERINGUE CEO FANNIN COUNTY HOSPITAL D/B/A TMC BONHAM HOSPITAL BONHAM, TX	STEVE HYDE CEO PARIS REGIONAL HEALTH PARIS, TX	STUART ARCHER CEO OCEANS HEALTHCARE PLANO, TX
HEATHER DUBY- ALBANESE CEO OCEANS BEHAVIORAL HOSPITAL OF AMARILLO AMARILLO, TX	MICHELLE LOZANO CORPUS CHRISTI OCEANS BEHAVIORAL HOSPITAL OF CORPUS CHRISTI CORPUS CHRISTI, TX	SHANNON BROWN CEO OCEANS BEHAVIORAL HOSPITAL OF KATY KATY, TX	BEN KELLOGG CEO OCEANS BEHAVIORAL HOSPITAL OF LONGVIEW LONGVIEW, TX
MARYBETH MORAN CEO OCEANS BEHAVIORAL HOSPITAL OF LUBBOCK LUBBOCK, TX	LACI LAIRD CEO OCEANS BEHAVIORAL HOSPITAL OF LUFKIN LUFKIN, TX	SHAMIEKA THOMAS CEO OCEANS BEHAVIORAL HOSPITAL OF PASADENA PASADENA, TX	KYLE DUNLAP CEO OCEANS BEHAVIORAL HOSPITAL OF THE PERMIAN BASIN MIDLAND, TX
BRAD WESTFALL CEO OCEANS BEHAVIORAL HOSPITAL OF WACO WACO, TX	KRISTIN WILLIAMS CEO KINGWOOD PINES HOSPITAL KINGWOOD, TX	WILLIAM LUNN PRESIDENT HCA HEALTHCARE CAPITAL DIVISION RICHMOND, VA	CARL CLINE VP/ADMINISTRATOR CARILION FRANKLIN MEMORIAL HOSPITAL ROCKY MOUNT, VA

STEVE HEATHERLY MARKET PRESIDENT SOVAH HEALTH DANVILLE, VA	MARY N. MANNIX, FACHE PRESIDENT & CEO AUGUSTA HEALTH FISHERSVILLE, VA	VICKI PARKS CEO WYTHE COUNTY COMMUNITY HOSPITAL WYTHEVILLE, VA	SUSAN CARROLL PRESIDENT INOVA LOUDOUN HOSPITAL LEESBURG, VA
TONI R. ARDABELL CHIEF, OPERATIONS, CLINICAL ENTERPRISE INOVA HEALTH SYSTEM FALLS CHURCH, VA	RINA BANSAL PRESIDENT INOVA ALEXANDRIA HOSPIAL ALEXANDRIA, VA	CHRISTOPHER NEWMAN, MD PRESIDENT AND CEO MARY WASHINGTON HEALTHCARE FREDERICKSBURG, VA	CODY BLANKENSHIP VP STAFFORD HOSPITAL ADMINISTRATOR STAFFORD HOSPITAL STAFFORD, VA
CHRISTOPHER LANE PRESIDENT/CEO VHC HEALTH ARLINGTON, VA	REGGIE PEARSON SVP & CHIEF HOSPITAL OPERATIONS OFFICER MARY WASHINGTON HOSPITAL FREDERICKSBURG, VA	REGGIE PEARSON SVP AND CHIEF HOSPITAL OPERATIONS OFFICER STAFFORD HOSPITAL STAFFORD, VA	ALAN LOMBARDO CEO SHELTERING ARMS INSTITUTE RICHMOND, VA
ROBERT D. RUCHTI CEO BUCHANAN GENERAL HOSPITAL GRUNDY, VA	PETER MULKEY CEO CLINCH VALLEY HEALTH RICHLANDS, VA	KRISTIE G. WILLIAMS VICE PRESIDENT CARILION TAZEWELL COMMUNITY HOSPITAL TAZEWELL, VA	STEVE ARNER PRESIDENT AND CEO CARILION CLINIC ROANOKE, VA
MICHAEL ABBOTT PRESIDENT CARILION MEDICAL CENTER ROANOKE, VA	WILLIAM J. FLATTERY CEO CARILION NEW RIVER VALLEY MEDICAL CENTER CHRISTIANSBURG, VA	MARK NANTZ PRESIDENT & CEO VALLEY HEALTH WINCHESTER, VA	N. TRAVIS CLARK VP OPERATIONS - HOSPITAL ADMINISTRATOR VALLEY HEALTH PAGE MEMORIAL HOSPITAL LURAY, VA
N. TRAVIS CLARK VP OPERATIONS - HOSPITAL ADMINISTRATOR SHENANDOAH MEMORIAL HOSPITAL WOODSTOCK, VA	TONYA SMITH SR VICE PRESIDENT, ACUTE CARE HOSPITALS WARREN MEMORIAL HOSPITAL FRONT ROYAL, VA	J. STEPHEN JONES, MD PRESIDENT & CEO INOVA HEALTH FAIRFAX, VA	STEVE NARANG PRESIDENT, INOVA FAIRFAX MEDICAL CENTER INOVA FAIRFAX HOSPITAL FALLS CHURCH, VA
RAJ CHAND, MD, FAAEM PRESIDENT AND COO INOVA FAIR OAKS HOSPITAL FAIRFAX, VA	ROBERTA TINCH SENIOR VICE PRESIDENT INOVA HEALTH FALLS CHURCH, VA	THOMAS J. ORSINI PRESIDENT/CEO LAKE TAYLOR TRANSITIONAL CARE HOSP[ITAL NORFOLK, VA	ROBERTA TINCH SENIOR VICE PRESIDENT INOVA MOUNT VERNON HOSPITAL ALEXANDRIA, VA
MICHAEL J. DACEY, MD PRESIDENT & CEO RIVERSIDE HEALTH SYSTEM NEWPORT NEWS, VA	MICHAEL OSHIKI, MD PRESIDENT RIVERSIDE REGIONAL MEDICAL CENTER NEWPORT NEWS, VA	ADRIA VANHOOZIER PRESIDENT RIVERSIDE DOCTORS HOSPITAL WILLIAMSBURG WILLIAMSBURG, VA	SHELLY JOHNSON PRESIDENT RIVERSIDE WALTER REED HOSPITAL GLOUCESTER, VA

NICK CHUQUIN PRESIDENT RIVERSIDE SHORE MEMORIAL HOSPITAL RIVERSIDE SHORE MEMORIAL HOSPITAL ONANCOCK, VA	JESSICA MACALINO PRESIDENT RIVERSIDE SMITHFIELD HOSPITAL RIVERSIDE SMITHFIELD HOSPITAL SMITHFIELD, VA	STACEY JOHNSON PRESIDENT, RIVERSIDE MENTAL HEALTH AND RECOVERY HOSPITAL RIVERSIDE MENTAL HEALTH AND RECOVERY HOSPITAL HAMPTON, VA	MICHAEL LUTES BON SECOURS RICHMOND MARKET PRESIDENT BON SECOURS RICHMOND RICHMOND, VA
JOANNE INMAN VICE PRESIDENT, HOSPITAL PRESIDENT SENTARA LEIGH HOSPITAL NORFOLK, VA	JEFF JOYNER VP, HOSPITAL PRESIDENT SENTARA NORTHERN VIRGINIA MEDICAL CENTER WOODBRIDGE, VA	BERNIE BOONE VP, HOSPITAL PRESIDENT SENTARA VIRGINIA BEACH GENERAL HOSPITAL VIRGINIA BEACH, VA	BRIAN ZWOYER VP, HOSPITAL PRESIDENT SENTARA HALIFAX REGIONAL HOSPITAL SOUTH BOSTON, VA
KAPUA CONLEY SENIOR VP, REGIONAL PRESIDENT SENTARA CAREPLEX HOSPITAL HAMPTON, VA	DOUG MOYER VP, HOSPITAL PRESIDENT SENTARA RMH MEDICAL CENTER HARRISONBURG, VA	DAVID MASTERSON VP, HOSPITAL PRESIDENT SENTARA OBICI HOSPITAL SUFFOLK, VA	DANA WESTON GRAVES VP, HOSPITAL PRESIDENT SENTARA PRINCESS ANNE HOSPITAL VIRGINIA BEACH, VA
RICHARD TUGMAN PRESIDENT - CEO CENTRA HEALTH LYNCHBURG, VA	TONYA SMITH PRESIDENT WINCHESTER MEDICAL CENTER WINCHESTER, VA	ANTHONY MARTINELLI PRESIDENT & CEO WVU MEDICINE REYNOLDS MEMORIAL HOSPITAL GLEN DALE, WV	DANA GOULD CHIEF ADMINISTRATIVE OFFICER BROADDUS HOSPITAL PHILIPPI, WV
DAVID S. GOLDBERG PRESIDENT AND CEO MON HEALTH AND DAVIS HEALTH SYSTEMS MORGANTOWN, WV	BILL DEMPSEY CHIEF ADMINISTRATIVE OFFICER WEBSTER MEMORIAL HOSPITAL WEBSTER SPRINGS, WV	STEPHEN KUHN CHIEF EXECUTIVE OFFICER RIVER PARK HOSPITAL HUNTINGTON, WV	DAVID ARTMAN PRESIDENT/C.E.O. WVU MEDICINE WEIRTON MEDICAL CENTER WEIRTON, WV
LISA SONGER CHIEF ADMINISTRATION OFFICER VANDALIA HEALTH STONEWALL JACKSON MEMORIAL HOSPITAL WESTON, WV	JUSTIN TURNER CHIEF OPERATING OFFICER RIVERS HEALTH POINT PLEASANT, WV	KARLA STOKES CHIEF FINANCIAL OFFICER RALEIGH GENERAL HOSPITAL BECKLEY, WV	DAVID L. BRASH CHIEF EXECUTIVE OFFICER LOGAN REGIONAL MEDICAL CENTER LOGAN, WV
DAVID ARTMAN PRESIDENT AND C.E.O. WVU MEDICINE WEIRTON MEDICAL CENTER WEIRTON, WV	DANIEL C. DUNMYER CEO SELECT MEDICAL HOSPITAL - MORGANTOWN MORGANTOWN, WV	A. T CEO BECKLEY ARH BECKLEY, WV	ANGIE SWEARINGEN COO ST, MARY'S MEDICAL CENTER HUNTINGTON, WV

CHRISTINA ARVON CEO CAMC CHARLESTON SURGICAL HOSPITAL CHARLESTON, WV	MICHELLE L. DEEDS CEO POCAHONTAS MEMORIAL HOSPITAL BUCKEYE, WV	GREG ROSENCRANCE, MD PRESIDENT AND CEO WVU MEDICINE THOMAS HOSPITALS SOUTH CHARLESTON, WV	CANDACE MILLER PRESIDENT AND CHIEF EXECUTIVE OFFICER JACKSON GENERAL HOSPITAL RIPLEY, WV
RANDALL H. HODGES VICE PRESIDENT/ADMINIS TRATOR CAMC TEAYS VALLEY HOSPITAL HURRICANE, WV	DAVID F. HESS, MD PRESIDENT & CEO WVU MEDICINE UNITED HOSPITAL CENTER BRIDGEPORT, WV	DUSTY A. BOWERS. MHA, RRT-NPS CHIEF EXECUTIVE OFFICER SELECT SPECIALTY HOSPITAL-WEIRTON WEIRTON, WV	JOHN B. SYLVIA PRESIDENT & CEO WVU - GRANT MEMORIAL HOSPITAL PETERSBURG, WV
ANTHONY MARTINELLI PRESIDENT & CEO WVU MEDICINE WETZEL COUNTY HOSPITAL NEW MARTINSVILLE, WV	CHRISTOPHER EDWARDS DO CAO CHIEF ADMINISTRATIVE OFFICER MON MARION NEIGHBORHOOD HOSPITAL WHITE HALL, WV	JOHN FORESTER INTERIM PRESIDENT & CEO WVU MEDICINE BRAXTON COUNTY MEMORIAL HOSPITAL GASSAWAY, WV	JOHN FORESTER INTERIM PRESIDENT & CEO WVU MEDICINE SUMMERSVILLE REGIONAL MEDICAL CENTER SUMMERSVILLE, WV
TIM MARTIN CHIEF OPERATING OFFICER CABELL HUNTINGTON HOSPITAL HUNTINGTON, WV	GEORGE FARRIS VICE PRESIDENT / CHIEF ADMINISTRATIVE OFFICER MEMORIAL HOSPITAL CHARLESTON AREA MEDICAL CENTER VANDALIA HEALTH CHARLESTON, WV	SKIP GJOLBERG PRESIDENT AND CEO WVU ST. JOSEPH'S HOSPITAL BUCKHANNON, WV	JOEY PREAST CEO SUMMERS COUNTY ARH HINTON, WV
CHRIS HEILMAN CEO SELECT MEDICAL WHEELING WV WHEELING, WV	HEATHER SIGEL VP OPERATIONS/HOSPIT AL ADMINISTRATOR VALLEY HEALTH WAR MEMORIAL & HAMPSHIRE MEMORIAL HOSPITALS BERKELEY SPRINGS, WV	STEPHEN WHITED CEO MINNIE HAMILTON HEALTH SYSTEM GRANTSVILLE, WV	JOEY PREAST CEO SUMMERS COUNTY ARH HINTON, WV
DOUGLAS BENTZ CHIEF EXECUTIVE OFFICER ROANE GENERAL HOSPITAL SPENCER, WV	SCOTT RAYNES PRESIDENT MARSHALL HEALTH NETWORK HUNTINGTON, WV	MELISSA K. LOCKWOOD CHIEF ADMINISTRATIVE OFFICER PRESTON MEMORIAL HOSPITAL KINGWOOD, WV	JASON SUTER HOSPITAL ADMINISTRATOR SISTERSVILLE GENERAL HOSPITAL SISTERSVILLE, WV
TIM HATFIELD CHIEF EXECUTIVE OFFICER WILLIAMSON MEMORIAL, INC. WILLIAMSON, WV	FRANK J. WEBER REGIONAL CEO SELECT SPECIALTY HOSPITAL - CHARLESTON CHARLESTON, WV	ANDREW HOWELL CEO BECKLEY ARH BECKLEY, WV	DEBORAH A. HILL CEO MONTGOMERY GENERAL HOSPITAL MONTGOMERY, WV

GLENN CROTTY JR MD PRESIDENT AND CEO VANDALIA HEALTH SOUTH CAMC HEALTH SYSTEM CHARLESTON AREA MEDICAL CENTER CHARLESTON, WV	DOUGLASS E HARRISON PRESIDENT & CEO WVU MEDICINE WHEELING HOSPITAL WHEELING, WV	MICHAEL A. GRACE PRESIDENT & CEO WEST VIRGINIA UNIVERSITY HOSPITALS MORGANTOWN, WV	JEFFREY H. GOODE SENIOR VICE PRESIDENT VANDALIA HEALTH - WEST VIRGINIA SAINT ALBANS, WV
JUSTUS SMITH V/P ADMINISTRATOR PLATEAU MEDICAL CENTER OAK HILL, WV	S. ANDREW WEBER VP/CHIEF ADMINISTRATIVE OFFICER CAMC WOMEN AND CHILDREN'S HOSPITAL CHARLESTON, WV	MICHAEL A. GRACE PRESIDENT & CEO WEST VIRGINIA UNIVERSITY HOSPITALS MORGANTOWN, WV	REBECCA HARLESS VP/ CHIEF ADMINISTRATIVE OFFICER GREENBRIER VALLEY MEDICAL CENTER RONCEVERTE, WV
MELANIE AKERS VP, WOMEN'S & CHILDREN'S SERVICES MARSHALL HEALTH NETWORK HUNTINGTON, WV	ASHLEY BLACK CEO ENCOMPASS HEALTH - MORGANTOWN AND BRIDGEPORT MORGANTOWN, WV	VIRGIL UNDERWOOD PRESIDENT AND CEO BOONE MEMORIAL HOSPITAL, INC MADISON, WV	KRISTI SCOTT DIRECTOR OF REHAB SUMMERS COUNTY ARH HOSPITAL HINTON, WV
KAREN BOWLING PRESIDENT/CEO WVU MEDICINE PRINCETON COMMUNITY HOSPITAL PRINCETON, WV	HEIDI EDWARDS VP/CHIEF ADMINISTRATIVE OFFICER, CNO VANDALIA HEALTH CAMC, GENERAL HOSPITAL CHARLESTON, WV	MARK BOUCOT CEO POTOMAC VALLEY HOSPITAL AND GARRETT REGIONAL MEDICAL CENTER KEYSER, WV	